

WAKA AMA NEW ZEALAND

ANNUAL REPORT 2021

Waka Ama - mā te kātoa - mō āke tonu!

Waka Ama - for all - for life!



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TE POARI THE BOARD



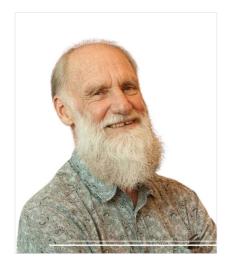
Zalene Douglas Board Chair



Scott Linklater Deputy Chair



Turanga Barclay-Kerr **Board Member**



Laurie Durand **Board Member**



Moana-Lee Raihania **Board Member** Waka Ama NZ Annual Report 2021



Ngaire Pehi

Tupara Morrison (Resigned June 2021)

NGĀ KAIMAHI WAKA AMA NZ STAFF



Lara Collins Chief Executive



Debbie Sellar Office & Accounts Manager



Amiria Mita Marshall Events & Development Manager



Tara Ikinofo Events & Projects Manager



BOARD CHAIR REPORT

ZALENE DOUGLAS

Rukutia Rukutia te waka e haere nei Rukutia te kei matapupuni Rukutia te ihu matapupuni o Taane Rukutia te koowhao tapu nui o Taane Rukutia te mata tapu nui o Taane Rukutia te rauawa tapu nui o Taane O te waka e haere nei Tuumatakokiritia Rei kura, rei ora Rei ora te maahaki ee Ka turuturua, ka poupoua Ki tawhito o te rangi E manawa mai ao ee Hoatu waka ki uta Haumi ee Hui ee Taaiki ee

Bind the vessel that traverses the ocean Bind the stern lashings Bind the bow lashings of this vessel Bind the sacred lashing perforations of this vessel Bind the sacred surface of this vessel Bind the sacred top strakes of this vessel Of this vessel as it travels Yonder is the meteor The revered plume, the life-giving plume The pure plume of tranquility It is established, it is secured On the distant, ancient horizon

Greeted by the clouds and the heavens

Guiding the vessel to the shore

Bound as one

Gathered as one

Onward in unity

Bind

It is my privilege to open this report with these inspirational words. This karakia prefaces our strategic plan, evoking images of the ocean and waka, and seeks protection and calls for unity. It also reminds us of the importance of preparation to ensure all who travel on the wai, reach their destinations safely.

It's hard to discuss our performance in this annual report (1 October 2020 - 30 September 2021) without talking about COVID again and its impact on us as a sport and a whānau. It has been a tough year for everyone; the lockdowns, restrictions, and uncertainty created extra layers of pressure for us all. We held some events, we cancelled others. Our team continued to work from home for most of the year and the board has only been able to meet in person once this year. Despite all that, we have kept moving forward, working on our plan and posting some amazing highlights over the past 12 months.

The 2021 Waka Ama National Champs, Secondary Schools, and Long Distance Nationals all proceeded and were hugely successful. The cancellations from the previous year and that of the Takapuna Beach Cup were disappointing but reflective of the stopstart nature of the time.

Going through this period of disruption and change, it is now more important than ever that we value those qualities that make a great team. Perseverance, resilience, and trust in each other have seen our team and the board work together and keep buoyant.

We have some important kaupapa to focus on in 2021-22: one is the Strengthen and Adapt Project, where we will review the effectiveness of our infrastructure. We thank Sport NZ for supporting us with this kaupapa. Another, of equal importance and relevance, we are currently seeking feedback to help shape our COVID policy.

I wish to thank our team Lara, Amiria, Debbie, and Tara for all their work this year. They continue to be innovative, highly productive, and keep good humour! Through their agility, the team has been able to pivot, reset and adapt whenever necessary and has kept us moving forward.

We have had two board members leave this year. Moana-Lee Raihania and Tupara Morrison. I wish to thank them both for their contribution and service - it has been greatly appreciated. Also, to the other board members, Laurie Durand, Ngaire Pehi, Turanga Barclay-Kerr, and Scott Linklater, I look forward to working with you further and value your contribution, time, and the energy that you volunteer to advance the sport of waka ama. I thank you all.

The goals the board has set itself are to consolidate on what we are doing well and improve where we need to, to ensure that Waka Ama NZ is fit for purpose and ready for the future. We hope you continue to be on the water or supporting those you love on the water, enjoying what you do.

May 2022 bring you good health and happiness.

Ngā manaakitanga

Zalene Douglas

Board Chair Waka Ama New Zealand





CHIEF EXECUTIVE REPORT

LARA COLLINS

2021 has again been a challenging year for everyone, due to COVID-19 but there were plenty of positives.

The 2021 Te Wānanga o Aotearoa Waka Ama Sprint Nationals saw over 3500 participants, 150 volunteers and 10,000 spectators take part over 7 days. The biggest water sport event happening in the world at the time. When we look back now, we were very fortunate for that event to take place and a lot of gratitude must go to everyone in Aotearoa who followed the rules set out by the Government and allowed us to operate COVID free for as long as possible.

We were not so lucky with the Takapuna Beach Cup, with the event being cancelled the week prior due to a COVID lock down. Disappointing for the nearly 1200 participants that were registered.

Secondary School Nationals in March was excellent. The event was in its 20th year and it is always great to see so many smiling faces of the rangatahi taking part. Special thanks always to Laurie Durand, Kelley Korou and all of the Te Waiariki Purea Trust whānau who made the event a success. This year was the first time we filmed the event and that was a real positive for whānau who could watch their kids race and for the paddlers to be able to watch themselves afterwards. Thanks to Kingi Gilbert and his team for doing such a great job of the coverage and to NZ Sports Collective for the opportunity.

One of the highlights for many this year was the Long Distance Nationals, held in Waitohi (Picton). The first time the event has been held in Picton and the first LDNs in the South Island since 2013. After the disappointment of the event being cancelled in 2020, it was very special to be with almost 1000 paddlers in Picton enjoying the amazing hospitality and stunning scenery.

Huge thanks to Tracey Kingi, Mike Beach, Anisha Huntley, Jan Blythe, Zoe Horvath and the entire organising committee for such an awesome event. Thanks also to Te Toki Voyaging Trust for supporting the kaupapa and being present at the event with their waka Hinemoana.

We were honoured to receive the Jim Maniapoto Māori Participation Award at the Sport NZ Sport and Recreation Awards in May for our Te Wānanga o Aotearoa Waka Ama Sprint Nationals event.

The middle of our year saw over 500 individuals attend Waka Ama NZ Coaching Courses delivered by Corrina Gage, Tupuria King, Todd Jago, and Ngahuia Mita. When these could not be delivered face to face they were delivered online. Big thanks to our coach developers for all their skills and knowledge.

Just as we were starting to think about Nationals and other exciting things we were hit by another COVID-19 lockdown, this one lasting for more than 100 days in Auckland.

Our team adapted and have been working from home since August. Zoom meetings became a regular feature in our lives. Providing regular updates to our membership was an important role for the Waka Ama NZ office, ensuring that our community had accurate and timely information about COVID that was specific to waka ama.

Despite the difficulties of lockdown, we were able to launch our Te Reo Taiohi rōpū – Youth Voice of Waka Ama NZ. Two rangatahi from each region were selected and have created an awesome rōpū that will add value to our organisation.

Coming to grips and navigating our way through the new COVID environment we find ourselves in is certainly a challenge for everyone; paddlers, clubs and Waka Ama NZ alike.

Very special thanks to our Waka Ama NZ team, Debbie, Amiria and Tara, who have kept up the pace throughout all the turmoil this year and kept our waka moving forward.

Thank you also to the Board of Waka Ama NZ for their leadership, guidance and support during this difficult but productive year; Zalene Douglas (Chair), Scott Linklater (Deputy Chair), Moana-Lee Raihania, Laurie Durand, Ngaire Pehi, Turanga Barclay-Kerr and Tupara Morrison (resigned in June).

Thank you to Moana-Lee for her service and fabulous contribution to the Board and the organisation of Waka Ama NZ for the last 6 years. I know that Moana-Lee will continue to advocate for the Waka Ama kaupapa and all it encompasses.

Finally thank you to everyone who makes up our waka ama whānau: regions, clubs, administrators, paddlers, parents, supporters, coaches, managers, school teachers, volunteers, sponsors, partners and equipment suppliers; you make our sport unique and special.

We ended the 2021 season with more affiliated paddlers than ever before, increasing by over 11% from 2020, which is a testament to much of the hard work and dedication that goes into the sport on the ground, even through the ups and downs of COVID-19. Waka Ama in Aotearoa is thriving because of all of you.

We look forward to 2022 and all that it brings. Hopefully, the almost 400 paddlers that have registered to go to the IVF World Club Sprints in London are able to do so and bring that experience back to their clubs. We are excited to work with our Elite Sprint coaches and hope that our Elite Sprint teams get the chance to show the world their abilities. We are also looking forward to building regional capability and capacity to further help strengthen Waka Ama in Aotearoa.

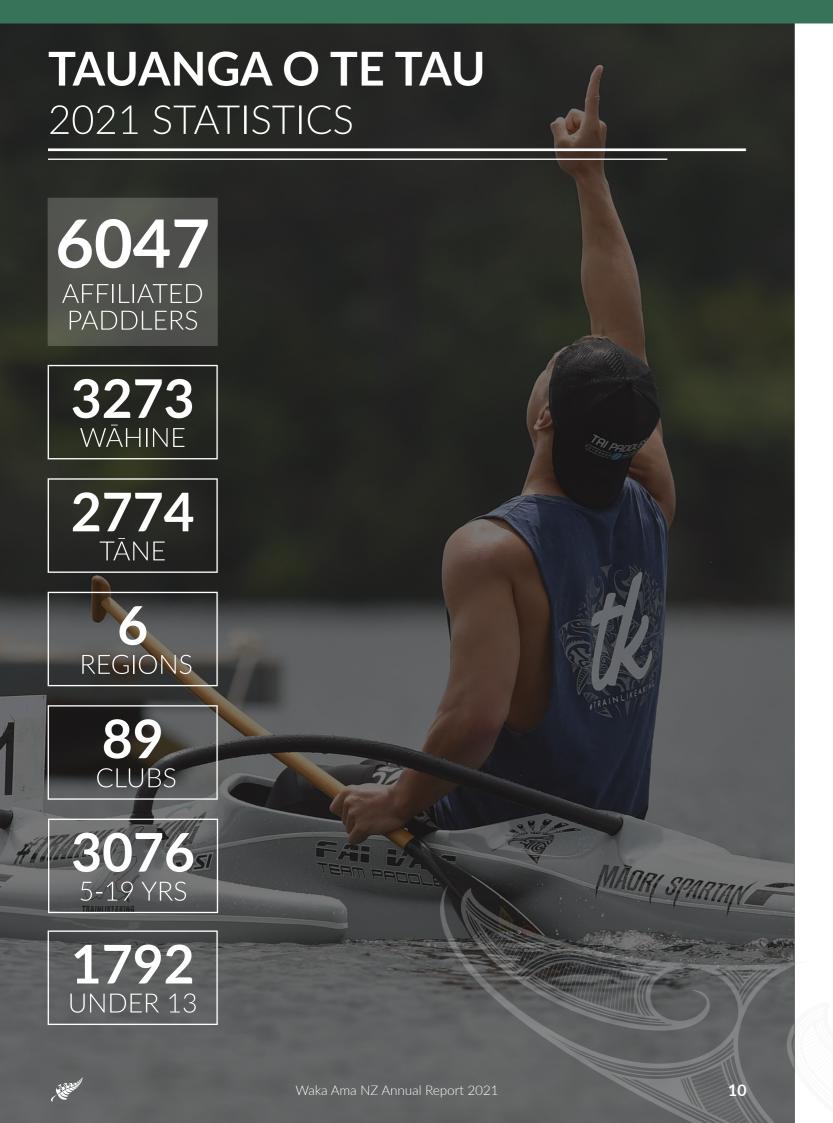
Waka Ama - for all - for life!

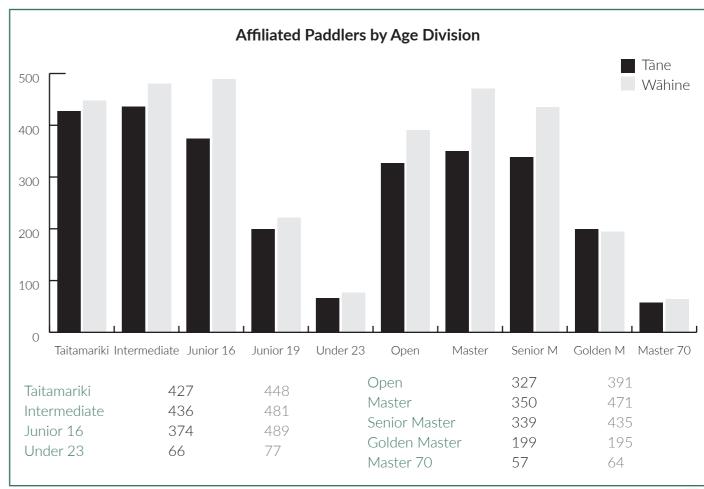
Lara Collins

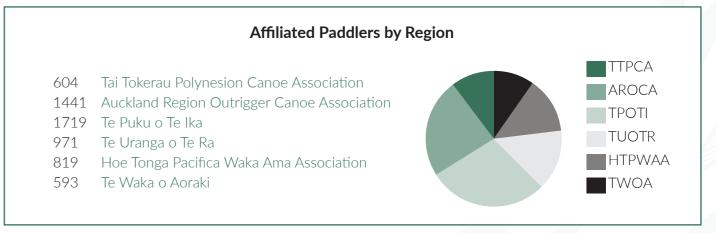
Chief Executive Waka Ama New Zealand

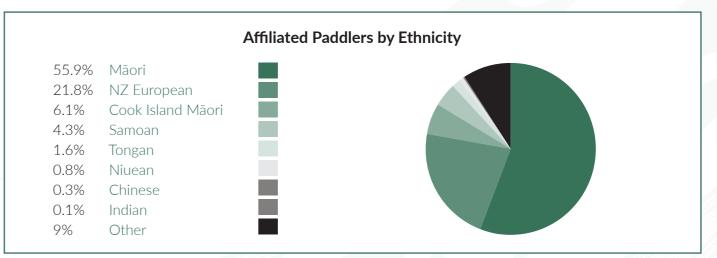




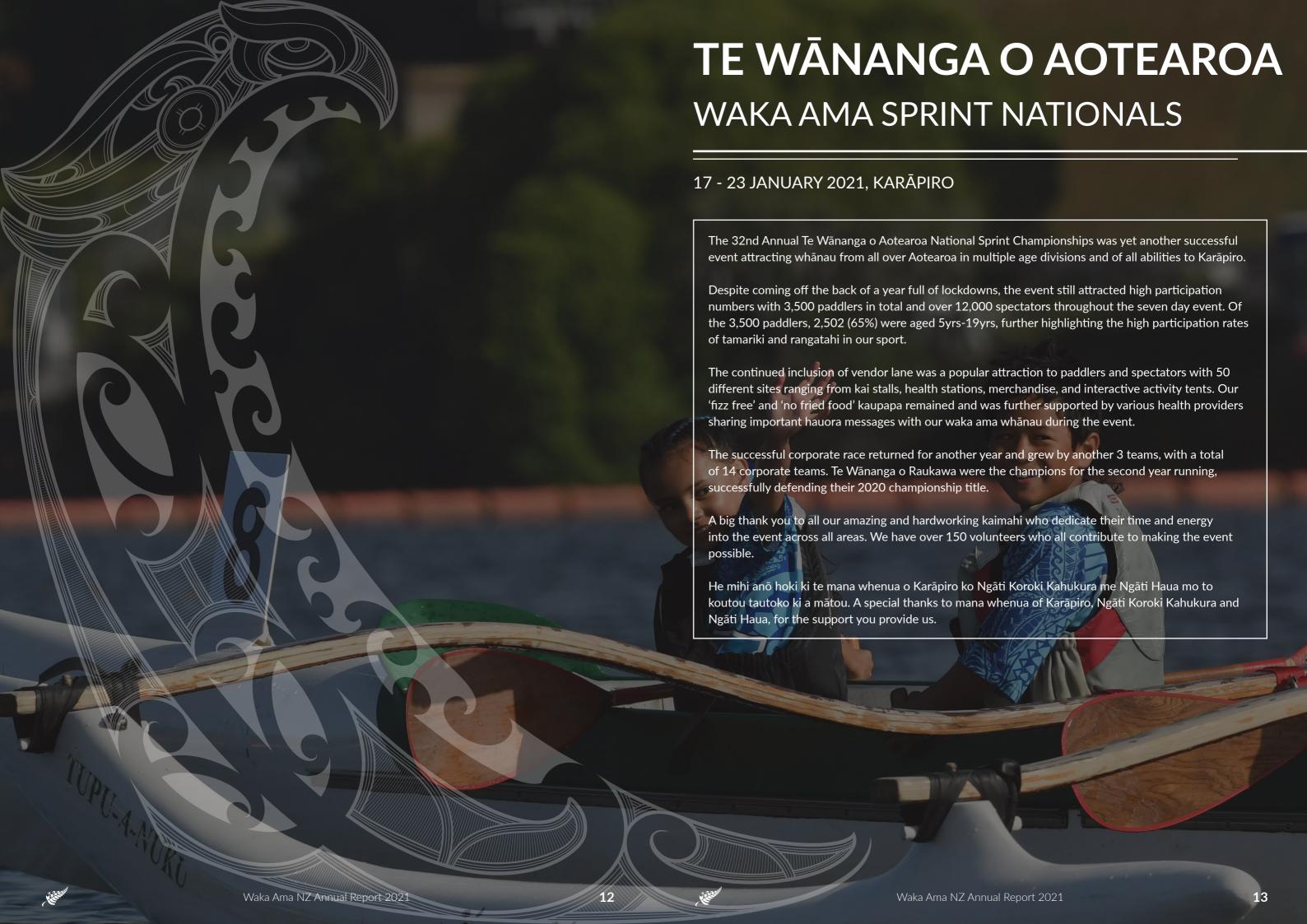












EVENT STATISTICS

WAKA AMA SPRINT NATIONALS



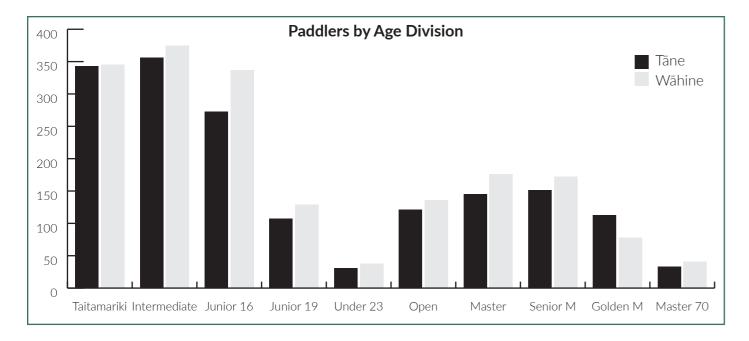
3500 Total paddlers



1673 Tāne paddlers



1827 Wāhine paddlers



5yrs Youngest paddler paddler

82yrs Oldest

1419 Paddlers

U13

2265 Paddlers 5-19yrs

Regions

66



150+ Volunteers

8163





WHAKAMĀRAMATANGA O TE TOHU

EXPLANATION OF THE LOGO DESIGN

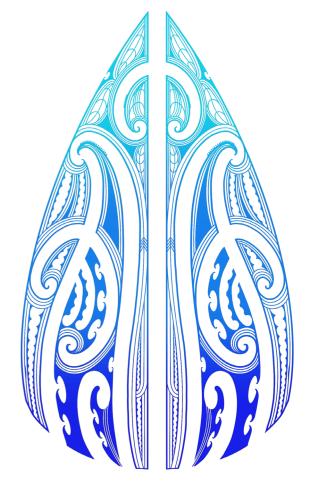
The 2021 tohu was designed by Te Naiti Tihema. The main outline of the design is a blade of a paddle. The colour at the bottom, kahurangi fading to kikorangi at the top represents the shades of water; lakes, rivers and sea.

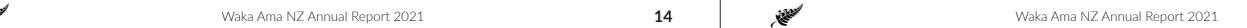
The puhoro design was originally taken off the bow of a waka taua and signifies movement. There are two pūhoro patterns mirroring each other and this represents two waka moving in the same direction.

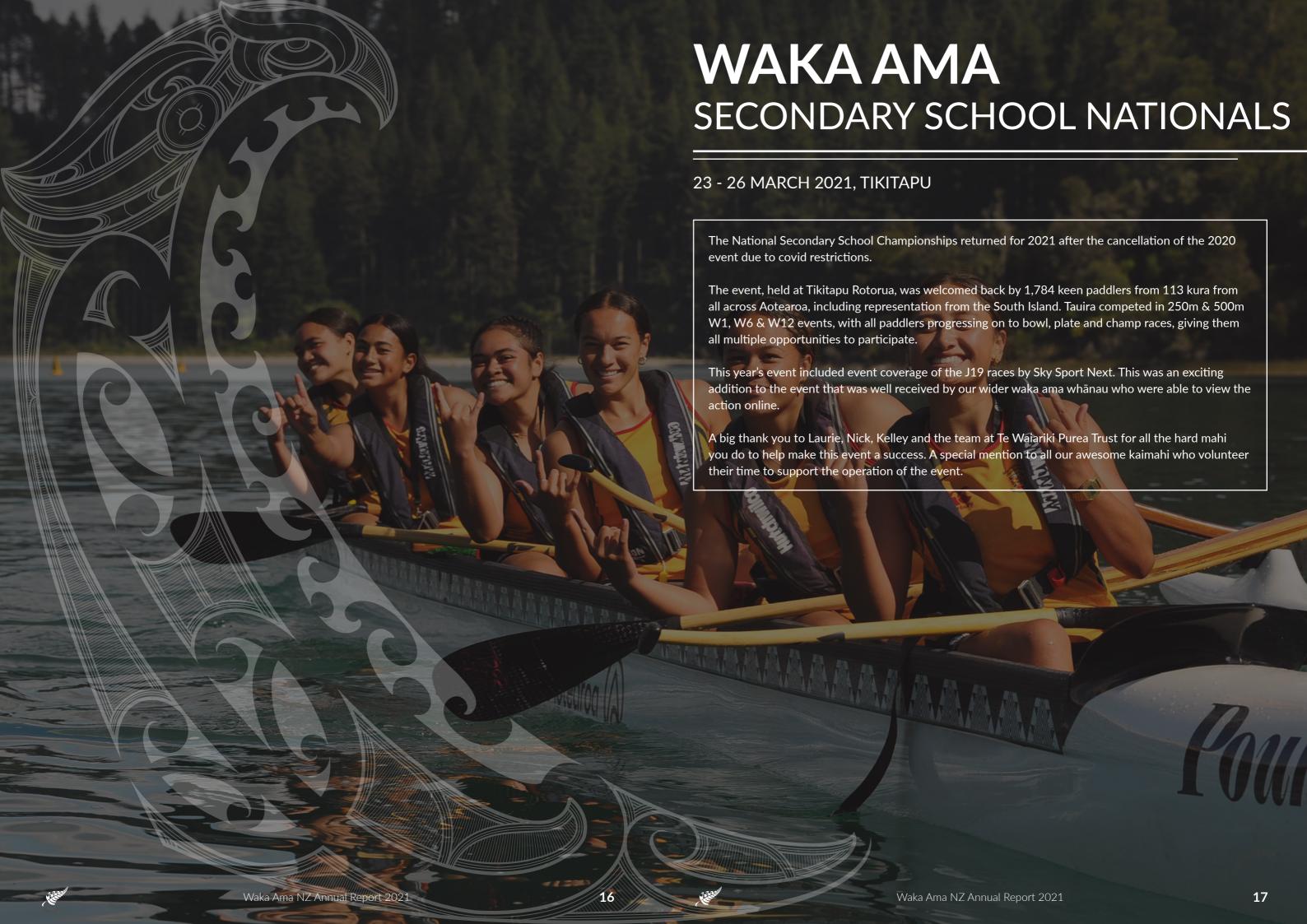
The mangopare pattern represents strength, stamina, and endurance. Like the puhoro pattern, it is mirrored and references the whakatauki "kia mate ururoa, kei mate wheke". In the finer details, the unaunahi and niho patterns are used. The unaunahi represents fish scales and speed though the water. The niho pattern represents the kaitiaki or taniwha of the area, Ngāti Koroki Kahukura, and the stretch of the Waikato river referencing to the saying "he piko, he taniwha". It is also a reference to all kaitiaki of ngā hau e whā that guide kaihoe and whānau to Karāpiro each year.

Kia kotahi te hoe o te waka, kia ū ai te waka ki uta. Paddling in unison, the waka will reach land.

- Te Naiti Tihema (Waikato, Tuhoe)







EVENT STATISTICS

WAKA AMA SECONDARY SCHOOL NATIONALS



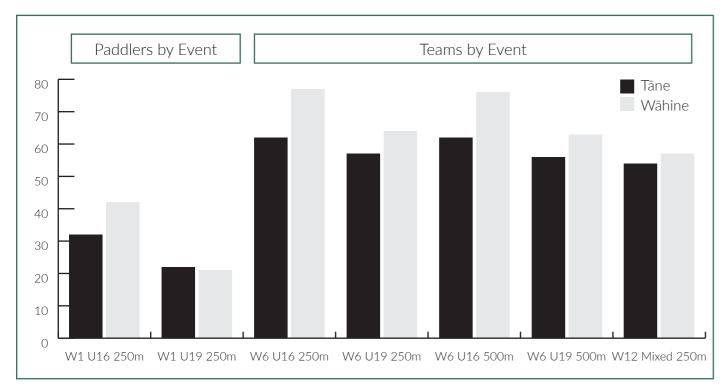
1784 Total paddlers



819Tane paddlers



965 Wāhine paddlers



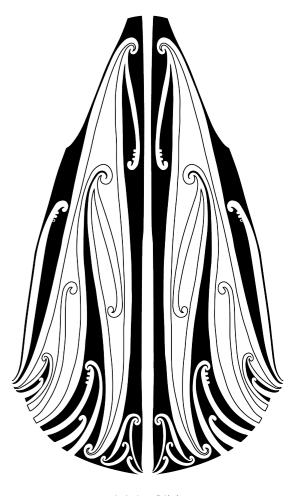




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Alfriston College. Auckland Girls Grammar School. Baradene College of the Sacred Heart. Cullinane College. Epsom Girls Grammar School. Fairfield College. Francis Douglas Memorial College. Fraser High School. Gisborne Boys High School. Gisborne Girls High School. Hamilton Boys High School. Hamilton Girls High School. Hastings Boys High School. Hauraki Plains College. Hillcrest High School. Horowhenua College. Huntly College. James Cook High School. John Paul College. Kaikohe Christian School. Kaipara College. Kaitaia College. Kerikeri High School. Lytton High School. Makoura College. Mana College. Manukura. Manurewa High School. Manutuke School. Marist College. Middle School West Auckland. Motueka High School. Mt Albert Grammar School. Napier Boys High School. Napier Girls High School. New Plymouth Boys' High School. New Plymouth Girls' High School. Nga Taiatea Wharekura. Opotiki College. Otaki College. Pacific Advance Secondary School. Papamoa College. Patea Area School. Pukekohe High School. Raglan Area School. Rathkeale College. Reporoa College. Rongotai College. Rotorua Boys' High School. Rotorua Girls' High School. Rotorua Lakes High School. Ruapehu College. Sacred Heart College (Napier). Sacred Heart College (Wgtn). Solway College. Spotswood College. St John's College. St John's College (Hastings). St Joseph's Maori Girls' College. St Mary's College (Akld). St Patrick's College, Silverstream. St Pauls Collegiate (Ham). Tai Wananga. Taupo Nui-a-tia College. Tauranga Boys' College. Te Aratika Academy. Te Aute College. Te Kopuku High School. Te Kura Kaupapa Maori Hoani Waititi Marae. Te Kura Kaupapa Maori o Horouta Wananga. Te Kura Kaupapa Maori o Kaikohe. Te Kura Kaupapa Maori o Nga Uri a Maui. Te Kura Kaupapa Maori o Ngati Kahungunu o Te Wairoa. Te Kura Kaupapa Maori o Ngati Ruanui. Te Kura Kaupapa Maori o Te Ara Hou. Te Kura Kaupapa Maori o Te Ara Whanui. Te Kura Kaupapa Maori o Te Koutu. Te Kura Kaupapa Maori o Te Orini ki Ngati Awa. Te Kura Kaupapa Maori o Te Rito. Te Kura Kaupapa Maori o Tupoho.Te Kura Kaupapa Maori O Wairarapa. Te Kura Kaupapa o Ruamata. Te Kura Maori o Nga Tapuwae. Te Kura Maori o Porirua. Te Kura o iwi Whakatupuranga Rua Mano. Te Kura o Kokohuia. Te Kura o Te Whanau a Apanui. Te Kura Taumata o Panguru (Panguru Area School). Te Piipiinga Kakano mai i Rangiatea KKM. Te Rangi Aniwaniwa. Te Wharekura o Maniapoto. Te Wharekura o Mauao. Te Wharekura O Nga Purapura O Te Aroha. Te Wharekura o Ngati Rongomai. Te Wharekura O Rakaumangamanga. TKKM o Te Rawhiti Roa. TKKM o Te Waiu o Ngati Porou. TKKM o Whangaroa. Tuakau College. Waiopehu College. Wairoa College. Waitara High School. Wellington College. Wellington East Girls' College. Wellington High School. Western Heights High School (Rotorua). Western Springs College. Westlake Boys High School. Whakatane High School. Whangamata Area School. Whanganui City College. Whangarei Girls' High School. William Colenso College.

TE TOHUTHE LOGO DESIGN

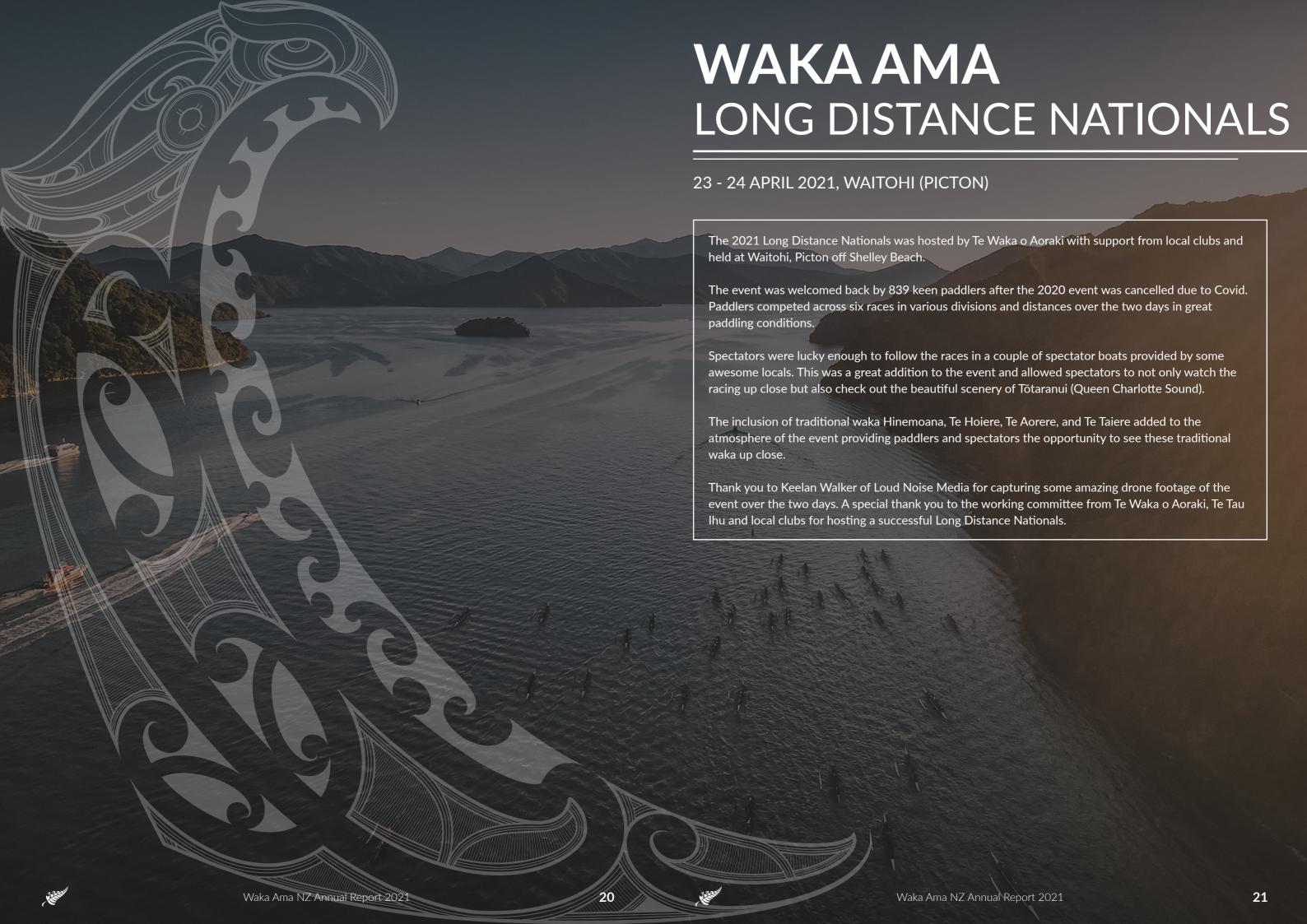


- Maia Gibbs

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EVENT STATISTICS

WAKA AMA LONG DISTANCE NATIONALS



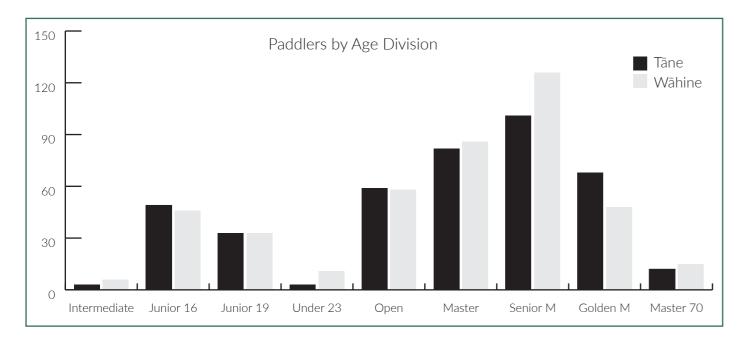
839 Total paddlers

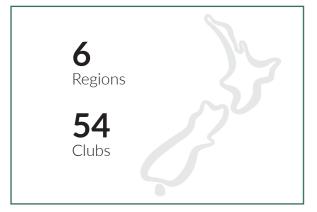


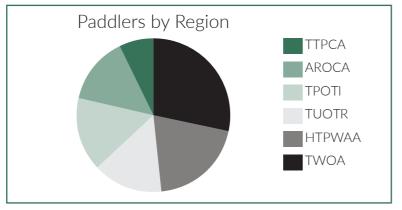
410 Tāne paddlers



429 Wāhine paddlers









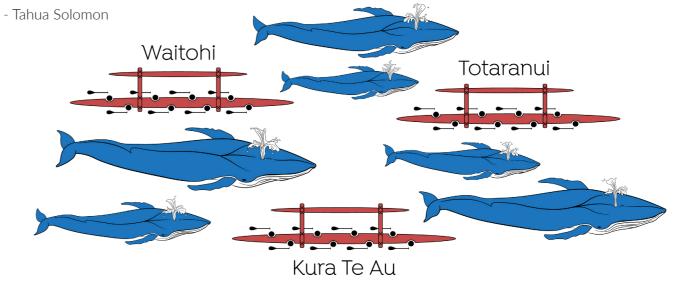




TE WHAKAMĀRAMATANGA O TE TOHU

EXPLANATION OF THE LOGO DESIGN

The 2021 tohu was designed by Tahua Solomon. The tohu pays homage to the locations and natural history of the area Waitohi (Picton). The eight paddlers in the waka represent the eight iwi who hold mana whenua over Te Tauihu, all of whom draw spiritual essence from this place. The spout of the blue whales represents the Te Ātiawa three white feathers of peace. Blue whales and other baleen whales, visited these waters annually to feed on krill which cover areas so vast that the tidal flow turned red. The colour of the waka ama depicts this phenomenon. This tide is known as Kura Te Au, also the name of Tory Channel. Totaranui, the original name of Queen Charlotte Sound and Waitohi, are very significant wahi to all of Te Tauihu iwi. The movement of the design, the uniformity of straight linear lines, depicts the way these whales migrate from the breeding grounds in the Tropic of Capricorn, to the feeding grounds of the Antarctic. The races for this event start in Waitohi waters, then move into Totaranui waters, and then into Kura te Au waters.



KAIMAHIVOLUNTEERS

Kaimahi are an integral part of all sports and for waka ama that is no different. Waka ama relies on kaimahi and we are very lucky to have such a supporting whānau that volunteer their time and energy to our sport.

We have hundreds of kaimahi all across Aotearoa that dedicate their time and support with the organisation and delivery of our national, regional and club events, the operation of regional and club boards, and the ongoing operation of our clubs.

Waka Ama NZ would like to thank all these kaimahi; you are the backbone of our sport.









AKORANGA KAIWHAKAAKO

COACHING COURSES

The 2021 coaching courses returned kanohi ki te kanohi after a 2020 coaching season of online courses due to covid restrictions.

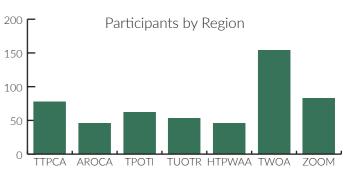
We were fortunate enough to deliver 27 courses to 439 participants across Aotearoa in face to face settings, before returning to online zoom courses near the end of the coaching season due to covid restrictions. Fortunately, due to the experience and learnings gained from online courses in 2020, we were able to successfully deliver 9 courses to 83 participants online; this was a popular option for those who missed out on face to face courses.

New development coaching courses were delivered this season: How to Coach W1 Basics, Coaching Sprint Racing Skills and Coaching Distance Racing Skills, all of which were well received by our waka ama whānau.

Thank you to our amazing coaching facilitators for all the work and travel done to deliver these coaching courses to our waka ama whānau; Tupuria King, Corrina Gage, Ngāhuia Mita, and Todd Jago. Thank you to those who supported our courses throughout the year, we look forward to providing more opportunities for our coaches in the future.

Foundation Courses
Foundation Participants
Development Courses
Development Participants









TE REO TAIOHI

O NGA KAIHOE O AOTEAROA

Te Reo Taiohi o Ngā Kaihoe o Aotearoa (TRT) was established in August 2021 with the support of our six regions selecting a rangatahi wahine and tāne representative from their region for the ropū. The rōpū consists of 12 rangatahi (six wāhine and six tāne) and is an advisory group providing a voice for rangatahi who are involved in waka ama in Aotearoa.

The purpose of Te Reo Taiohi is to:

- Inform, advise, and provide insights to the Waka Ama NZ Board and Waka Ama NZ office from a rangatahi perspective
- Provide an opportunity for New Zealand rangatahi to voice their own experiences and perspectives on waka ama
- Provide feedback and advice where needed to the Waka Ama NZ Board and Waka Ama NZ Office
- In collaboration with Waka Ama NZ, engage with rangatahi membership on surveys and projects
- Advocate for the rangatahi membership of the sport of Waka Ama in New Zealand

The TRT ropū has kicked off well and we are lucky to have an amazing group of rangatahi involved, from all different backgrounds and areas around Aotearoa they have blown us away already.

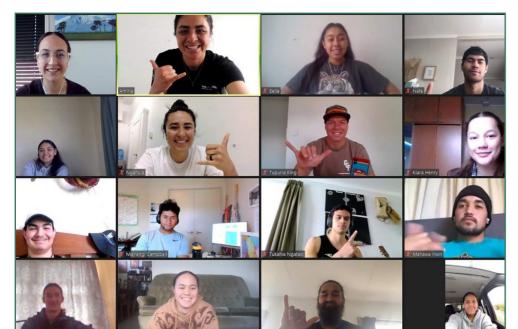
The focus for 2021 was establishing the ropu and to whakawhanaungatanga. Unfortunately, due to restrictions, we were not able to host our face to face weekend wananga with the roopu, however there was good engagement and attendance with the

Ama community; the tuakana are paired with the rangatahi to create a tuakana-teina relationship. These tuakana (Amiria Mita, Tara Ikinofo, Turanga Barclay-Kerr, Ngahuia Mita and Tupu King) are working with the rangatahi on tasks that have been set and keep in regular communication with each rangatahi.

To date, we have only had online hui with the rangatahi and tuakana. The focus of the hui with the rangatahi was whanaungatanga and korero around engagement, in particular utilising social media more effectively to engage with rangatahi. We have learnt their preferred ways of using social media and they have given feedback and direction on improving our social media engagement specifically with rangatahi.

We will continue to engage with the ropu on important and relevant matters, including kaupapa

> they may raise. We look forward to this direct communication opportunity with the rangatahi and know their input into the future of waka ama will be very valuable.



online hui held. We have identified tuakana from within our Waka

Tai Tokerau Polynesian Canoe Association

Elite Reti: Ngā Hoe Horo Outrigger Canoe Club Komene Te Tai: Kaihoe o Ngāti Rehia Trust

Auckland Region Outrigger Canoe Association

Kacey Ngataki: Manukau Outrigger Canoe Club Isabella Palememe-Itunu: Waitakere Outrigger Canoe Club

Te Puku o Te Ika

Manawa Irwin: Te Toki Voyaging Trust Ngatuire Hapi: Hei Matau Paddlers

Te Uranga o Te Ra

Mairangi Campbell: Horouta Waka Hoe Club Inc. Kiana Ria Renata-Kokiri: YMP Waka Ama

Hoe Tonga Pacifica Waka Ama Association

Nate Cashell: Toa Waka Ama Jessicah Fa'afoi: Porirua Canoe Kayak Club

Te Waka o Aoraki

Andrew Childs: Waikawa Waka Ama Whānau Kiara Henry: Fire in Ice Outrigger Canoe Club

































WĀHINE IN WAKA AMA NATIONAL SURVEY

Waka ama has high participation rates amongst wāhine. For many years, across nearly every age group, there have been more wāhine than tāne that take part in waka ama; this is not common among many sporting codes in Aotearoa.

A Wāhine in Waka Ama survey was developed to gather insights into this trend, understand why participation is high amongst wāhine, and to help us get more wāhine involved in waka ama. The simple survey was sent out via email, newsletter, our website and social media platforms. We also contacted a number of waka ama

clubs and external stakeholders, such as Sport NZ and Women in Sport Aotearoa, to share the survey across their social media platforms and networks.

The survey had an incredible response rate over the six weeks that it was live with over 400 wāhine providing us with feedback. A \$300 Prezzy Card was given to an affiliated paddler whose name was drawn from the survey responses. Analysis of the survey responses is underway and we hope the insights gathered will help inform us on the key factors impacting on high wāhine participation rates, how we can improve on those further, and the benefits of this for the wider waka ama whānau. The analysis, insights and actions from this survey will be shared in the next annual report.





Waka Ama NZ Annual Report 2021

Market

KIA TAU, KIA ORA

BALANCE IS BETTER

Waka Ama NZ as part of a collective with 14 other National Sport Organisations (NSO) are standing together to promote Balance is Better in rangatahi sports participation. Balance is Better focuses on fun and development, reviewing existing competition structures and encourages rangatahi to play multiple sports, rather than specialising early.

The values and culture that underpin Waka Ama NZ align with the philosophies behind Balance is Better and Waka Ama NZ sees this as a way to support real change in the way we promote and encourage rangatahi to perform in our sport. This initiative will also help us retain rangatahi in sport through the next stages of their lives whilst enhancing their chances of becoming lifelong lovers of waka ama and sport in general.

This year we have completed the following:

- Promoted Balance is Better on our website and social media
- Shared the Balance is Better webinar series with our members
- Shared the Balance is Better Principles with our Te Reo Taiohi Rōpū
- Dedicated a section of our website to Balance is Better information, messaging and resources
- Encouraged members to subscribe to the Balance is Better newsletters via email, social media, and our website
- With Sport New Zealand and our Te Reo Māori experts Hoturoa and Turanga Kerr, we have created a Te Reo Māori phrase to sit alongside Balance is Better; Kia Tau, Kia Ora. This phrase encompasses the philosophy Kia Tau (be balanced, relaxed) Kia Ora (be well)

There is still lots of mahi to be done in this space, we look forward to sharing the Balance is Better - Kia Tau, Kia Ora kaupapa with our waka ama whānau.



MĀORI PARTICIPATION AWARD

NZ SPORT & RECREATION AWARDS

Congratulations to Waka Ama NZ, winner of the Māori Participation Award! The Māori Participation Award has been introduced for the first time this year to acknowledge an outstanding individual or organisation that contributes to whānau, hapū, iwi and Māori wellbeing through physical activity. The Te Wānanga o Aotearoa Waka Ama National Sprint Championships has been held annually for 31 years. It showcases waka ama racing to its 10,000 spectators, as well as the culture that underpins the **sport.** - Sport NZ

We are honored and humbled to be the first recipients of the Jim Maniapoto Māori Participation Award at the 2021 New Zealand Sport and Recreation Awards.

The award recognises our Te Wānanga o Aotearoa Waka Ama Sprint Nationals and it's contribution to whānau, hapū, iwi and Māori wellbeing through physical activity.

It is an acknowledgement for all our waka ama whānau; our regions, clubs, paddlers, spectators, supporters, sponsors and partners.

The growth and success of waka ama is due to the massive combined efforts of everyone involved in our sport along with all those who have gone before us. And we couldn't be prouder of our sport and our waka ama whānau.

Waka Ama NZ Board member Turanga Barclay-Kerr, his partner Danielle Moeke and CEO Lara Collins accepted the Taonga from the late Jim Maniapoto's wife Anne and Sport NZ Toihautū; Moana-Lee Raihania. We were fortunate to have representatives of our Ngāti Koroki Kahukura whānau from Karāpiro with us to accept this award; Karaitiana and Te Rairi Tamatea.

Ngā mihi nui Sport New Zealand for this award.



KOWHEORI-19

COVID-19 RESPONSE



Covid-19 and the subsequent effects provided us with another challenging year, however, we as a waka ama whānau continue to adapt and navigate through this environment.

The impacts of Covid-19 again affected waka ama events across Aotearoa with the cancellation of one of our major events, the Takapuna Beach Cup, and the cancellation and postponement of multiple regional and club events. The yo-yo changes in alert levels and gathering restrictions also impacted on club training across various regions with some paddlers missing out on months of W6 paddling. These alert level restrictions also impacted on the delivery of coaching courses and in person hui.

Despite these disruptions, through the use of technology we were still able to deliver coaching courses, host hui, connect with our waka ama whānau, and work together as an office. The second half of the year saw the Waka Ama NZ office spread out across Leigh, Auckland, Kerepehi, and Gisborne, however we have managed to remain connected and continue business as usual online.

We as an organisation continue to be resilient with Covid-19 challenges and respond quickly to ensure our waka ama whānau are kept informed with the impacts on waka ama.

We continue to review and update our organisation

provided by the government, and have since further upgraded our event sanctioning process. The updated Covid Policy Sanctioning Agreement has worked well the past year and our club event organisers have been proactive and cooperative with this to ensure the health and safety of our waka ama whānau at events across Aotearoa.

We would like to thank our waka ama whānau for their patience and resilience during this time and Sport NZ for their ongoing support; we will continue to navigate through this Covid-19 environment together.



processes and policies to best reflect the information



TE TOHU WHAKAREWA TĀNGATA

HALL OF FAME

In 2021, the 32nd Anniversary of the Waka Ama Sprint Nationals, three very special people who dedicate much of their lives to the sport of Waka Ama in New Zealand have been inducted to Tohu Wharewa Tangata o Ngā Kaihoe o Aotearoa - Marinna Millanta-Lowrey, Vivienne Harvey, and George Thomas.

Marinna Millanta-Lowrey

Marinna has been involved in Waka Ama since the mid 1990's. As well as paddling, she has immersed herself in the administration of the sport at a club, regional and international level. Originally involved in Dragon Boating, Marinna became actively involved in Waka Ama through the Tu Nui a Te Ika Waka Ama Club in Wellington as well as actively involved in the Hoe Tonga Region.

From 2006 to 2018 Marinna has been the Area Co-ordinator for the New Zealand team at seven World Sprint Championships (while sometimes also racing). For most of those years Marinna covered all her own costs and committed 100% to the task at hand, fulfilling her role to the highest standard. She set the bar very high for the future organisation and management of New Zealand World Championship teams. Marinna has also often been a guide and mentor for other countries Area Co-ordinators at events and always tries to help everyone and assist wherever possible.

Marinna also has been the queen of the Karāpiro Tower for over 15 years at Waka Ama Sprint Nationals. Marinna co-ordinates the operations of the volunteers in the tower and produces the results for the event to the highest quality. Marinna is an essential service. Thank you Marinna for your immense contribution to our sport.





Vivienne Harvey

The Fire and Ice Club in Dunedin started as a Dragon Boat Club until a few enthusiasts saw the light and converted it to a Waka Ama Club in the early 90's Vivienne Harvey was one of those enthusiasts known as the Fire and Ice 'Originals.

Viv has attended many sprint nationals since 1997 and has been instrumental in growing and encouraging participation in Waka Ama in Dunedin and throughout the South Island ever since she started paddling. She has done so with relentless passion! Viv has held every leadership role within her own club over that time, but has also been the President, Secretary and Treasurer of the Te Waka o Aoraki Region over the years , and was member of the Nga Kaihoe o Aotearoa National Committee as the Te Waka o Aoraki delegate for several years

Viv has supported many of the individuals who have started new clubs throughout the South Island and has been a mentor for budding administrators. She has impacted the lives of hundreds of paddlers young and old and their whānau and she is still going. Viv was a founder of the Fire and Ice Ice Breaker Race held every year at Queens Birthday weekend it is the southernmost race in the world and one of the highlights on the Waka Ama Calendar. Viv and her team have grown the event into a great experience and a bucket list item for all keen paddlers in Aotearoa. Last year the 20th edition of the race was unfortunately cancelled due to COVID. Viv has and continues to make a real impact and a difference to so many peoples lives through Waka Ama. Viv deserves to be the first recipient of this Tohu from Te Waka o Aoraki.

George Thomas

George started paddling in the mid 90's in Rotorua. As well as becoming a champion in his own right he has coached hundreds of waka ama paddlers, young and old to national and international level over the last 25 years.

In 2005 George had a car accident which left him severely injured. Since then he has qualified as a para Waka Ama paddler in the VL3 category and he has competed in Para and able bodied divisions since 2006 at every World Championship George has been a champion on and off the water for Para Waka Ama both here and internationally. Competing at 2 ICF World Championships in Europe and all IVF World Championships. George has also coached the Para Waka Ama team to medal at World Championships in Tahiti in 2018 and coached Peter Cowan to compete in 2 ICF World Championships in Europe to try and qualify for the Paralympics.

George lives and breathes Waka Ama and is one of our sports biggest advocates. He encourages new people to start paddling and motivates those who have been paddling for years; always promoting the health benefits of Waka Ama. His contribution has been and continues to be outstanding. Thank you George, you are an inspiration.





PAE PĀPĀHO PĀPORI

SOCIAL MEDIA

We continue to have an active presence on social media and have identified this is a key platform of communication and engagement with our waka ama whānau.

Our following on social media continues to grow, gaining over one thousand followers on both our Facebook and Instagram. Through the support of our Te Reo Taiohi rōpū we are working on improving our online presence and ensuring relevancy of our content especially for our Rangatahi and Tamariki

Our social media platforms have been important for informing and promoting national, regional and club events, Covid-19 information, coaching courses, relevant kaupapa, engaging with our waka ama whānau, and promoting our sport.

We have focused on maintaining our values in all that we do on our social media and ensuring it is a safe and positive space for our members.



29,225 FACEBOOK FOLLOWERS



4,542 INSTAGRAM FOLLOWERS

Following Increase from 2020

Facebook: 1,832 Instagram: 1,022



FB @wakaama IG @wakaamanz















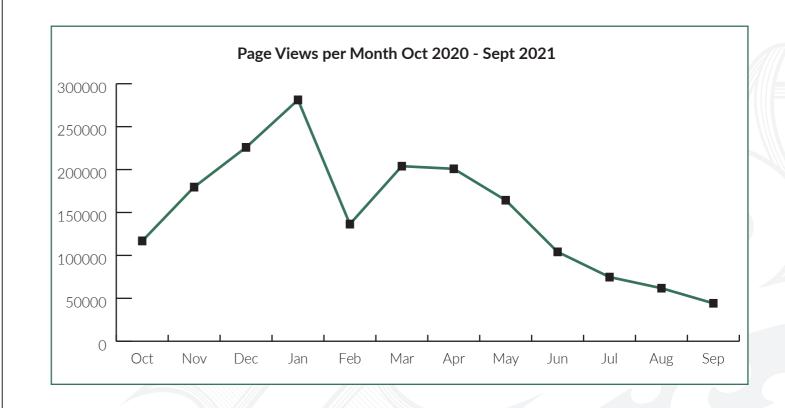






TAUANGA O TE PAE TUKUTUKU

WEBSITE ANALYTICS



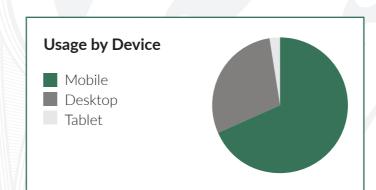


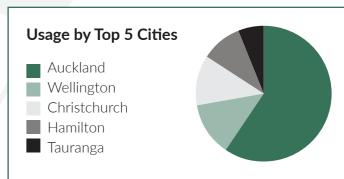
1,795,696 PAGE VIEWS

116,142 USERS

Top 5 Page Views

- 1 Stories / News Updates
- 2 Race Calendar
- 3 National Sprint Champs
- 4 Long Distance Nationals
- **5** Secondary School Nationals







NGĀ RANGAPŪ

PARTNERSHIPS

Thank you to all our partners and sponsors for your ongoing support and contribution towards waka ama and our waka ama whānau; we recognise and appreciate the impact this has on our sport.

Thank you to Te Wānanga o Aotearoa for their support of our major events over the past six years; who again was our naming sponsor for the 2021 Te Wānanga o Aotearoa Sprint Nationals and provided their waka fleet for both the Sprint Nationals and Secondary School Nationals. Our two organisations share many synergies and our commonalty is highlighted by our shared values.

Thank you to Sport New Zealand for their investment in Waka Ama NZ through Community Sport and the ongoing support and communication with our Relationship Manager (RM). We thank our outgoing RM Buck Anderson and welcome our incoming RM Andrew Corkill to our waka ama whānau. We continue to work hard to deliver on our partnership outcomes and in doing so will help contribute towards the wellbeing of Aotearoa through organised sport.

Thank you to Vaikobi, our apparel and equipment partner.

Thank you to the organisations, funders and Gaming Trusts who support not only our national organisation but many of our regions and clubs too.













































WAKA AMA NEW ZEALAND PERFORMAMCE REPORT

for the year ended 30 September 2021

Performance Report

For the year ended 30 September 2021

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NGA KAIHOE O AOTEAROA (WAKA AMA NEW ZEALAND) INCORPORATED

Entity Information

"Who are we?", "Why do we exist?"

For the year ended 30 September 2021

Legal Name of Entity:	NGA KAIHOE O AOTEAROA (WAKA AMA NEW ZEALAND) INCORPORATED
Other Name of Entity (if any):	Waka Ama New Zealand
Type of Entity and Legal Basis (if any):	Registered Charity, Incorporated Society
Registration Number:	CC44378

Entity's Purpose or Mission:

To lead the development, practice and promotion of the sport and culture of Waka Ama.

Entity Structure:

Incorporated Society and Registered Charity

Main Sources of the Entity's Cash and Resources:

Waka Ama New Zealand obtains funds from sporting bodies and charitable institutions to enable them to promote the sport in New Zealand. In addition entry fees are charged for events to contribute to the cost of running those events

Main Methods Used by the Entity to Raise Funds:

Applications are made to charitable trusts and entities for grants. Contracts are also entered into with organisations for ongoing annual funding and Sport New Zealand for core investment.

Entity's Reliance on Volunteers and Donated Goods or Services:

Waka New Zealand is a voluntary board, with responsibility for the Waka Ama New Zealand Strategic Plan, financial accountability and oversight of the operations of the entity. The operations of the entity are reliant on the professional office of Waka Ama NZ as well as hundreds of volunteers.





Entity Information

"Who are we?", "Why do we exist?"

For the year ended 30 September 2021

Additional Information:	
Board Members	Chief Executive
Paora Howe - Chairperson (Resigned January 2020)	Lara Collins
Tim Marshall - Deputy Chairperson (Resigned January 2020)	
Zalene Douglas - Appointed Chairperson January 2020	
Scott Linklater- Appointed Deputy Chairperson 2020	
Moana-Lee Raihania	
Laurie Durand	
Ngaire Pehi	
Tupara Morrison (Appointed January 2020)	
Turanga Barclay-Kerr (Elected January 2020)	
Contact details	
Physical Address:	Hyundai Marine Sports Centre
	8 The Landing
	Tamaki Drive
	Auckland

PO BOX 42036

Orakei Auckland 1735

NGA KAIHOE O AOTEAROA (WAKA AMA NEW ZEALAND) INCORPORATED

Statement of Service Performance

"What did we do?", When did we do it?"

For the year ended 30 September 2021

Description of the Entity's Outcomes:

Our goals include organising successful events that meet the needs of our membership, increasing participation in the sport of Waka Ama.

Effective governance of the sport of Waka Ama including representing New Zealand at the World Club and Elite Championships.

	Actual	 Actual
Description and Quantification (to the extent practicable) of the Entity's		
Outputs:	This Year	Last Year
Participation (number of affiliated individuals)	6,047	5,436
Participation (number of affiliated member clubs)	90	88
Particpation by Gender	Male 2774 Female 3273	Male 2421 Female 3015
Participation by Age	Under 19: 3,076 Over 19: 2971	Under 19: 3,087 Over 19: 2,349
Number of sanctioned events held	63 Events held 14 Events cancelled due to COVID-19	71 Events held 37 Events cancelled due to COVID-19
Number of participants to:	COVID-19	COVID-19
- National Sprint Championships	3,501	3,787
- National Long Distance Championships	848	-
- National Secondary School Championships	1,784	-
- Takapuna Beach Cup	Cancelled due to COVID19	1,333
Number of Coaches upskilled through the Waka Ama NZ Coaching		
Framework	727	247



Postal Address:



Statement of Financial Performance

"How was it funded?" and "What did it cost?"

For the year ended

30 September 2021

Note

				1.000.0.1
		This Year		Last Year
		\$		\$
Revenue				
Funding, grants and sponsorship revenue	1	688,392		406,500
Members fees, subscriptions and other event revenue	1	476,396		454,184
Revenue from providing services	1	119,629		137,256
Interest, dividends and other investment revenue		375		556
Total Revenue		1,284,792	-	998,496
Expenses				
Expenses related to fundraising		-		-
Volunteer, contract services and employee related costs	2	342,353		309,189
Costs related to events and providing goods or services	2	595,336		509,883
Other expenses	2	79,115		82,813
Total Expenses		1,016,804	-	901,885
Surplus/(Deficit) for the Year		267,988	-	96,611

NGA KAIHOE O AOTEAROA (WAKA AMA NEW ZEALAND) INCORPORATED

Statement of Financial Position

"What the entity owns?" and "What the entity owes?"

As at

30 September 2021

	Note	Actual	Actual
		This Year	Last Year
		\$	\$
Assets			
Current Assets			
Bank accounts and cash	3	518,889	196,412
Debtors and prepayments	3	41,362	51,554
Other current assets		-	-
Total Current Assets		560,251	247,966
Non-Current Assets			
Property, plant and equipment	4	9,912	11,560
Total Non-Current Assets		9,912	11,560
Total Assets		570,163	259,526
Liabilities			
Current Liabilities			
Creditors and accrued expenses	3	37,075	30,703
Employee costs payable	3	22,981	17,423
Unused donations and grants with conditions	3	10,000	17,500
Other income in advance	3	38,339	120
Total Current Liabilities		108,395	65,746
Total Assets less Total Liabilities (Net Assets)		461,768	193,780
Accumulated Funds			
Capital contributed by owners or members		-	-
Accumulated surpluses or (deficits)	5	461,768	193,780
Reserves		-	-
Total Accumulated Funds		461,768	193,780

Signed:

Chairperson Chairperson

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Date



Statement of Cash Flows

"How the entity has received and used cash"

For the year ended 30 September 2021

Actual

Actual

	<u> </u>	
	\$	\$
Cash Flows from Operating Activities		
Cash was received from:		
Donations, fundraising and other similar receipts	698,392	332,370
Fees, subscriptions and other receipts from members	498,378	607,284
Receipts from providing goods or services	119,629	65,306
Interest, dividends and other investment receipts	375	556
Cash was applied to:		
Payments to suppliers and employees	990,707	886,143
Donations or grants paid	-	-
Net Cash Flows from Operating Activities	326,067	119,373
Net Cash Flows from Operating Activities	320,007	119,575
Cash flows from Investing and Financing Activities		
Cash was received from:		
Receipts from the sale of property, plant and equipment	-	-
Cash was applied to:		
Payments to acquire property, plant and equipment	3,590	-
Net Cash Flows from Investing and Financing Activities	(3,590)	-
Net Increase / (Decrease) in Cash	322,477	119,373
Opening Cash	196,412	77,039
Closing Cash	518,889	196,412
This is represented by:		
Bank Accounts and Cash	518,889	196,412

NGA KAIHOE O AOTEAROA (WAKA AMA NEW ZEALAND) INCORPORATED

Statement of Accounting Policies

"How did we do our accounting?"

For the year ended 30 September 2021

Basis of Preparation

NGA KAIHOE O AOTEAROA (WAKA AMA NEW ZEALAND) INCORPORATED has elected to apply PBE SFR-A (NFP) Public Benefit Entity Simple Format Reporting - Accrual (Not-For-Profit) on the basis that it does not have public accountability and has total annual expenses of equal to or less than \$2,000,000. All transactions in the Performance Report are reported using the accrual basis of accounting. The Performance Report is prepared under the assumption that the entity will continue to operate in the foreseeable future.

Goods and Services Tax (GST)

All amounts are recorded exclusive of GST, except for Debtors and Creditors which are stated inclusive of GST.

Income Tax

NGA KAIHOE O AOTEAROA (WAKA AMA NEW ZEALAND) INCORPORATED is wholly exempt from New Zealand income tax having fully complied with all statutory conditions for these exemptions.

Bank Accounts and Cash

Bank accounts and cash in the Statement of Cash Flows comprise cash balances and bank balances (including short term deposits) with original maturities of 90 days or less.

Property Plant & Equipment

Property, plant and equipment are recorded at cost less accumulated depreciation and impairment losses.

Depreciation of property, plant & equipment is calculated using diminishing value tax rate so as to expense the cost of the assets over their useful lives. Depreciation of all assets is reported in the Statement of Comprehensive Income.

The rates are shown below:
Office Equipment 12%-50% DV
Plant & Equipment 15.6%DV

Receivables

Receivables are stated at their estimated realisable value. Bad debts are written off in the period in which they are identified.

Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the entity and the revenue can be reliably measured. Grant income is recorded in the period to which the conditions associated with the grant are substantially met. Unconditional donations and grants are recorded when they are received or when the right to receive them is established.

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Changes in Accounting Policies

There have been no changes in accounting policies during the financial year (last year - nil)





Notes to the Performance Report

For the year ended 30 September 2021

Note 1 : Analysis of Revenue

		This Year	Last Year
Revenue Item	Analysis	\$	\$
Funding, grants and sponsorship revenue	Blue Sky Community Trust	2,297	-
	Dragon Community Trust	-	1,000
	Four Winds Trust	20,000	15,000
	Grassroots Trust	10,000	-
	Halberg Disability Sport Foundation	-	5,000
	INTERNET NZ	40,000	-
	Maritime New Zealand	5,000	9,500
	New Zealand Community Trust	55,000	38,000
	New Zealand Major Events Ministry of Business, Innovation	113,000	-
	New Zealand Sports Collective	15,000	30,000
	One Foundation Limited	10,000	-
	Pub Charity	18,595	7,000
	Sport New Zealand	215,000	198,000
	Te Kōhao Health Ltd	25,000	-
	Te Wananga o Aotearoa	65,000	65,000
	The Southern Trust	-	6,000
	Trust Waikato	20,000	20,000
	Waipa District Council	20,000	12,000
	Water Safety New Zealand Inc	52,500	-
	Youthtown	2,000	-
	Total	688,392	406,500
		This Year	Last Year
Revenue Item	Analysis	\$	\$
	0		

		inis year	Last Year
Revenue Item	Analysis	\$	\$
Members fees, subscriptions and other	Sprint Nationals entry fees	167,692	185,049
event revenue	Sprint Nationals parking, mechandise and other	170,067	168,080
	School Nationals	69,553	-
	Long Distance Nationals	69,084	-
	Worlds-Campaign Income	-	1,484
	Takapuna Beach Cup	-	99,571
	Total	476,396	454,184

		This Year
Revenue Item	Analysis	\$
tevenue from providing services Affiliation fees		59,829
ID Card		14,505
	Auckland University	-
	Administration, Coaching Courses & Other	45,295
	Total	119,629

NGA KAIHOE O AOTEAROA (WAKA AMA NEW ZEALAND) INCORPORATED

Notes to the Performance Report

For the year ended 30 September 2021

Note 2 : Analysis of Expenses

		This Year	Last Year
Expense Item	Analysis	\$	\$
Expenses related to fundraising	Nil	-	-
	Total	-	-

		This Year	Last Year
Expense Item	Analysis	\$	\$
Volunteer, contract services and employee	Contract Services	7,300	30,366
related costs	Salaries	335,053	278,823
	Total	342,353	309,189

		This Year	Last Year
Expense Item	Analysis	\$	\$
Costs related to events and providing goods	Sprint Nationals	321,476	317,515
or services	Long Distance Nationals	70,762	808
	School Nationals	76,977	1,079
	World Campaign	-	14,954
	Membership cards	8,502	9,433
	Special projects (Coaching course delivery, contract event		
	delivery and other)	107,839	74,749
	Takapuna Beach cost of sales	9,780	91,345
	Total	595,336	509,883

		This Year	Last Year
Expense Item	Analysis	\$	\$
Other expenses	Advertising	708	447
	Audit fees	5,002	5,195
	Bank fees	386	236
	Gifting	246	217
	Consulting & accounting	2,509	2,017
	Insurance	8,836	9,059
	Waka Ama New Zealand meetings	2,728	8,711
	Office, communications and stationery	17,207	11,079
	Rent	6,232	8,184
	Travel	4,458	2,058
	Vehicle expenses	18,807	19,349
	Depreciation	5,239	3,079
	Other operating expenses	6,756	13,182
	Total	79,115	82,813





Last Year

51,632 13,674 7,320 64,630

137,256

Notes to the Performance Report

For the year ended 30 September 2021

Note 3 : Analysis of Assets and Liabilities

		This Year	Last Year
Asset Item	Analysis	\$	\$
Bank accounts and cash	Kiwibank - Operations Bank Account	267,974	125,849
	Kiwibank - Savings Account	16	16
	Kiwibank - Term Savings Account	250,413	70,039
	Kiwibank - World USD Account	487	508
	Total	518,889	196,412
		This Year	Last Year

		This Year	Last Year
Asset Item	Analysis	\$	\$
Debtors and prepayments	Accounts receivable	20,498	21,762
	Prepayments	20,864	29,792
	Total	41,362	51,554

		This Year	Last Year
Liability Item	Analysis	\$	\$
Creditors and accrued expenses	Mastercard	426	2,917
	Accounts payable	478	13,300
	GST payable	16,411	2,890
	Accrued expenses	19,760	11,596
	Total	37,075	30,703

		This Year	Last Year
Liability Item	Analysis	\$	\$
Employee costs payable	Holiday pay provision	22,981	13,87
	Wage Payable	-	3,55
	Total	22,981	17,42

		This Year
Liability Item	Analysis	\$
Grants with conditions and other	Grants in advance	10,000
income in advance	Income in advance	38,339
	Total	48,339

NGA KAIHOE O AOTEAROA (WAKA AMA NEW ZEALAND) INCORPORATED

Notes to the Performance Report

For the year ended 30 September 2021

Note 4 : Property, Plant and Equipment

This Year					
Asset Class	Opening Carrying Amount	Purchases	Sales/Disposals	Current Year Depreciation and Impairment	Closing Carrying Amount
Office equipment	746	3,591	-	3,965	372
Plant & Equipment	10,814		-	1,274	9,540
Total	11,560	3,591	-	5,239	9,912

Last Year					
Asset Class	Opening Carrying Amount	Purchases	Sales/Disposals	Current Year Depreciation and Impairment	Closing Carrying Amount
Office equipment	2,315	-	-	1,569	746
Plant & Equipment	12,324	-	-	1,510	10,814
Total	14,639	-	-	3,079	11,560



13,871 3,552

17,423

17,500 120 17,620

Last Year \$



Notes to the Performance Report

For the year ended 30 September 2021

Note 5: Accumulated Funds

This Year				
Description	Capital Contributed by Owners or Members	Accumulated Surpluses or Deficits	Reserves	Total
Opening Balance	-	193,780	-	193,780
Capital contributed by owners or members	-			-
Capital returned to owners or members	-			-
Surplus/(Deficit)		267,988		267,988
Distributions paid to owners or members		-		-
Transfer to Reserves		-	-	
Transfer from Reserves		-	-	
Closing Balance	-	461,768	-	461,768

Last Year				
	Capital			
	Contributed by	Accumulated		
	Owners or	Surpluses or		
Description	Members	Deficits	Reserves	Total
Opening Balance	-	97,169	-	97,169
Capital contributed by owners or members	-			-
Capital returned to owners or members	-			-
Surplus/(Deficit)		96,611		96,611
Distributions paid to owners or members		-		-
Transfer to Reserves		-	-	
Transfer from Reserves		-	-	
Closing Balance	-	193,780	-	193,780



NGA KAIHOE O AOTEAROA (WAKA AMA NEW ZEALAND) INCORPORATED

Notes to the Performance Report

For the year ended 30 September 2021

Note 6 : Commitments and Contingencies		At balance date	At balance date
		This Year	Last Year
Commitment	Explanation and Timing	\$	\$
Commitments to lease or rent assets	No later than one year	5,217	5,217
	One to five years	2,174	7,391
	Motor vehicle and premises leases; total commitment	7,391	12,608
Commitment to purchase	Nil		
property, plant and equipment			

Note 7: Related Parties

Related Party Disclosures:

There were no transactions involving related parties during the financial year. (Last Year - Nil).

There are no outstanding related party balances at the end of the period and no related party balances have been written off during the year. (Last Year - Nil).

Note 8: Events After the Balance Date

Events After the Balance Date:

There were no events that have occurred after the balance date that would have a material impact on the Performance Report. (Last Year Nil)









Independent auditor's report to the Members

Report on the Performance Report

Opinions

We have audited the performance report of Nga Kaihoe Aotearoa (Waka Ama New Zealand) Inc. (the entity), which comprises the the statement of financial position as at 30 September 2021, the entity information, statement of service performance, statement of financial performance and statement of cash flows for the year ended 30 September 2021, and the statement of accounting policies and other explanatory information.

In our opinion:

- a) the reported outcomes and outputs, and quantification of the outputs to the extent practicable, in the statement of service performance are suitable;
- b) the accompanying performance report gives a true and fair view of:
 - i) the entity information for the year then ended;
 - ii) the service performance for the year then ended; and
 - iii) the financial position of Nga Kaihoe Aotearoa (Waka Ama New Zealand) Inc. as at 30 September 2021 and of its financial performance, and cash flows for the year then ended

in accordance with Public Benefit Entity Simple Format Reporting – Accrual (Not-For-Profit) issued by the New Zealand Accounting Standards Board.

We conducted our audit of the statement of financial performance, statement of financial position, statement of cash flows, statement of accounting policies and notes to the performance report in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)), and the audit of the entity information and statement of service performance in accordance with the International Standard on Assurance Engagements (New Zealand) ISAE (NZ) 3000 (Revised).

Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Performance Report section of our report. We are independent of the entity in accordance with Professional and Ethical Standard 1 (Revised) Code of Ethics for Assurance Practitioners issued by the New Zealand Auditing and Assurance Standards Board, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other than in our capacity as auditor we have no relationship with, or interests in, the entity.

ACCOUNTANTS & ADVISORS

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William Buck Audit (NZ) Limited

William Buck is an association of firms, each trading under the name of William Buck across Australia and New Zealand with affiliated offices worldwide.

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Responsibilities of the Board for the Performance Report

The Board are responsible for:

- a) Identifying outcomes and outputs, and quantifying the outputs to the extent practicable, that are relevant, reliable, comparable and understandable, to report in the statement of service performance;
- b) the preparation of a performance report on behalf of the entity that gives a true and fair view, which comprises:
 - the entity information;
 - the statement of service performance; and
 - the statement of financial performance, statement of financial position, statement of cash flows, statement of accounting policies and notes to the performance report

in accordance with Public Benefit Entity Simple Format Reporting – Accrual (Not-For-Profit) issued by the New Zealand Accounting Standards Board, and

c) for such internal control as the Board determine is necessary to enable the preparation of the performance report that is free from material misstatement, whether due to fraud or error.

In preparing the performance report, the Board are responsible on behalf of the entity for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board either intend to liquidate the entity or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the performance report is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (NZ) and ISAE (NZ) 3000 (Revised) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this performance report.

As part of an audit in accordance with ISAs (NZ) and ISAE (NZ) 3000 (Revised), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the performance report, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
 a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal
 control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of the use of the going concern basis of accounting by the Board
 and, based on the audit evidence obtained, whether a material uncertainty exists related to events
 or conditions that may cast significant doubt on the entity's ability to continue as a going concern.







- If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's
 report to the related disclosures in the performance report or, if such disclosures are inadequate, to
 modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our
 auditor's report. However, future events or conditions may cause the entity to cease to continue as a
 going concern.
- Evaluate the overall presentation, structure and content of the performance report, including the disclosures, and whether the performance report represents the underlying transactions and events in a manner that achieves fair presentation.
- Perform procedures to obtain evidence about and evaluate whether the reported outcomes and outputs, and quantification of the outputs to the extent practicable, are relevant, reliable, comparable and understandable.

We communicate with the Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

The engagement director on the audit resulting in this independent auditor's report is Alison Anderson.

Restriction on Distribution and Use

This report is made solely to the entity's members, as a body. Our audit work has been undertaken so that we might state to the entity's members those matters which we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the entity and the entity's members, as a body, for our audit work, for this report or for the opinions we have formed.

William Buck

William Buck Audit (NZ) Limited

Auckland 17 December 2021



